

Introduction by **Alberto Núñez-Lagos**, President of INSOL Europe (2015-2016)

"I am proud to introduce this 35th birthday brochure as President of INSOL Europe.

INSOL Europe is what its members are: very relevant, highly qualified leading professionals, academics and judges of the restructuring and insolvency sector. There is no other cross border organisation in Europe with such relevance. As an organisation, we are permanently consulted by the EU institutions, UNCITRAL and local organisations about insolvency and restructuring

Alberto Núñez-Lagos, Berlin, October 2015

matters. As an organisation, we invest a very significant amount of time and resources to build specialised forums and think-tanks such as the Insolvency Office Holders Forum, Academic Forum, Turnaround Wing, Financial Institutions Group, Judicial Wing, Young Members Group, Anti-Fraud Forum and EU Research.

Also, our publications such as the Case Register or Eurofenix give us enormous relevance in the market

The restructuring and insolvency world is evolving into an out-of-court solution without disregarding in-court solutions. In the future we will see a much more integrated insolvency environment with corporate law and insolvency law very much integrated. Our members will be ready to lead such a process. We at INSOL Europe have always led and continue to lead the changes in the insolvency sector.

We must be very proud of our organisation and continue working and benefiting as individual members and sponsors, actively participating in the events and forums.

Hanny hirthday "

Key Dates

1981: AEPPC founded

1984: AEPPC joined INSOL International

1992: Richard Turton appointed Director

35 Years of the most relevant insolvency network

INSOL Europe is the European organisation of professionals who specialise in insolvency, business reconstruction and recovery.

Its membership of over 1250 consists of qualified lawyers, accountants and insolvency practitioners together with lenders, regulators, members of the judiciary, credit managers, credit insurers and academics.

INSOL Europe is a member of INSOL International (www.insol.org), the global insolvency and turnaround association with over 10,000 members.

The goals and strategies of **INSOL Europe** are:

- To lead the study and evaluation of insolvency law, business recovery law and practice in Europe;
- To disseminate technical and topical information on insolvency, bankruptcy and business recovery matters;
- To publish "eurofenix" for members;
- To maintain the INSOL Europe website for members and others;
- To hold international and regional congresses throughout Europe;
- To facilitate networking between members and exchange of professional experience;

- To discuss and negotiate with relevant officials of European national and international bodies in regard to any matter which may concern members;
- To make submissions and contribute to the work of European and other International official bodies who are affected by the insolvency process, or who have a role to play in the saving of businesses and jobs;
- To co-operate with INSOL International and its member organisations and other international associations in connection with any insolvency study or project; and
- To assist in the education and training of members, their staff and others

2000: AEPPC became INSOL Europe

2002: Marc Udink appointed Secretary General

Countries' Committee formed

Where it all began

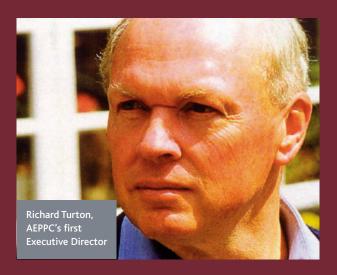
When a French association then headed by Yannick Pavec organised a conference in Vienna in 1980 to which Yannick had invited speakers from at least six other European countries, some of those present thought that this gathering of practitioners was too successful an occasion not to be repeated. Sir Kenneth Cork, who had then just completed his term of office as Lord Mayor of London, together with his firm, therefore organised a meeting in London for the following year (1981) and in the meantime, arranged for the incorporation of AEPPC in France with many of the people who had come to Vienna forming its first Council.

During the following year (1982) a similar development occurred, when the British practitioners celebrated the 21st birthday of their Association, the IPA, with a conference in Cape Cod, USA, to which it invited North American practitioners and as a result of that success, Richard Turton (UK) and Ian Strang (Canada) founded INSOL International.

AEPPC joined INSOL International two years later (1984) as a member association and thereafter, conferences continued to be held every year in different locations. The themes of the business sessions slowly developed, firstly by concentrating on a different specialist subject each year with comparative papers from different countries. At the same time, the breakout sessions which were also started, gave more opportunities for cross-border comparisons as well as for networking, which was also becoming an increasingly valuable feature of the meetings.

During these first 10 years, the administration of AEPPC was conducted out of the offices of Sir Kenneth Cork's firm, Cork Gully. Sir Kenneth retired as the first President in 1990, after which later Presidents had first a two year and later a one year term of office.

As more people assumed the leadership, the emphasis changed and this became particularly notable when Richard Turton retired from professional practice and became AEPPC's first Executive Director. The annual conferences ceased to be the only activity known to the general membership which was made possible by the establishment of a number of committees to widen participation — committees for publications, future plans, financial support, membership, constitution and technical matters.



Key Dates

2004: Academic Forum formed

2006: Judicial Wing formed

2008: Lenders Group formed Turnaround Wing formed

Past Presidents and Conference venues

Annual Congresses

| Annu | at Congresses |
|------|-------------------------------|
| 1981 | London, UK |
| 1982 | Paris, France |
| 1983 | Den Haag, Netherlands |
| 1984 | Bellagio, Lake Como, Italy |
| 1985 | Baden Baden, Germany |
| 1986 | Marbella, Spain |
| 1987 | Dromoland, Ireland |
| 1988 | Knokke-Heist, Belgium |
| 1989 | St Helier, Jersey |
| 1990 | Vilamoura, Portugal |
| 1991 | Nice, France |
| 1992 | Prague, Czech Republic |
| 1993 | Stratford upon Avon, UK |
| 1994 | Telfs, Austria |
| 1995 | Florence, Italy |
| 1996 | Budapest, Hungary |
| 1997 | Toledo, Spain |
| 1998 | Oslo, Norway |
| 1999 | Munich, Germany |
| 2000 | Paris, France |
| 2001 | Rome, Italy |
| 2002 | Malta |
| 2003 | Cork, Ireland |
| 2004 | Prague, Czech Republic |
| 2005 | Amsterdam, The Netherlands |
| 2006 | Bucharest, Romania |
| 2007 | Monaco |
| 2008 | Barcelona, Spain |
| 2009 | Stockholm, Sweden |
| 2010 | Vienna, Austria |
| 2011 | Venice, Italy |
| 2012 | Brussels, Belgium |
| 2013 | Paris, France |
| 2014 | Istanbul, Turkey |
| 2015 | Berlin, Germany |
| 2016 | Cascais near Lisbon, Portugal |

Academic Forum Conferences

| 2007 | Monaco |
|------|-------------------------------|
| 2008 | Leiden, Netherlands |
| 2008 | Barcelona, Spain |
| 2009 | Sussex, United Kingdom |
| 2009 | Stockholm, Sweden |
| 2010 | Leiden, Netherlands |
| 2010 | Vienna, Austria |
| 2011 | Milan, Italy |
| 2011 | Venice, Italy |
| 2012 | Nottingham, United Kingdom |
| 2012 | Leipzig, Germany |
| 2012 | Brussels, Belgium |
| 2013 | Paris, France |
| 2014 | Leiden, Germany |
| 2014 | Istanbul, Turkey |
| 2015 | Nottingham, UK |
| 2015 | Berlin, Germany |
| 2016 | Cascais near Lisbon, Portugal |
| | |

Eastern European Countries' Committee Conferences

| Committee Comerences | | |
|----------------------|------------------------------|--|
| 2005 | Budapest, Hungary | |
| 2006 | Warsaw, Poland | |
| 2007 | Belgrade, Republic of Serbia | |
| 2008 | St Petersburg, Russia | |
| 2009 | Dubrovnik, Croatia | |
| 2010 | Timisoara, Romania | |
| 2011 | Tallinn, Estonia | |
| 2012 | Poznan, Poland | |
| 2013 | Bratislava, Slovakia | |
| 2014 | Prague, Czech Republic | |
| 2015 | Vilnius, Lithuania | |
| 2016 | Cluj-Napoca, Romania | |

Past Presidents

| 1981–90 | Sir Kenneth Cork (UK) |
|---------|------------------------------|
| 1990–92 | Yannick Pavec (FR) |
| 1992–94 | Bruno Kubler (DE) |
| 1994–95 | Frits Hamminga (NL) |
| 1995–96 | Gerry Weiss (UK) |
| 1996–97 | Horst Johlke (DE) |
| 1997–98 | Neil Cooper (UK) |
| 1998–99 | Willem Byvanck (NL) |
| 1999–00 | Isabelle Didier (FR) |
| 2000–01 | Jane Marshall (IRE) |
| 2001–02 | Giorgio Cherubini (IT) |
| 2002–03 | Marc André (FR) |
| 2003–04 | Eberhard Braun (DE) |
| 2004–05 | Alan Perry (UK) |
| 2005–06 | Michael Quinn (IRE) |
| 2006-07 | Michael Thierhoff (DE) |
| 2007-08 | Rutger Schimmelpenninck (NL) |
| 2008-09 | Carlos Mack (DE) |
| 2009-10 | Patricia Godfrey (UK) |
| 2010-11 | Chris Laughton (UK) |
| 2011-12 | Jim Luby (IRE) |
| 2012-13 | Daniel Staehelin (CH) |
| 2013-14 | Catherine Ottaway (FR) |
| 2014-15 | Robert van Galen (NL) |
| 2015-16 | Alberto Núñez-Lagos (ES) |

2010: 'Harmonisation of insolvency law at EU level' report completed

Young Academics Network formed

2011: EIR Review

2012: Anti-Frauc Forum formed

INSOL Europe today

INSOL Europe today is a large and influential organisation, shaping the environment in which it operates, which in turn means that we are in good shape for the future.

The financial crisis has shown what a significant force the insolvency industry is and the events of the past few years have now given us much to think about in terms of lessons learned, in procedures and compliance. For INSOL Europe, this means that we have grown in stature as we have grown in members and this is a very exciting period in our evolution.

INSOL Europe is at the forefront of key milestones in the insolvency world and we are well positioned to canvass and convey our industry's views to the decision-makers across Europe.

New opportunities also present new challenges, which is why the law has to evolve to take account of such changes. We must also be flexible and agile in our approach — be practical, thoughtful and original, maintaining the high standards that have always been the hallmarks of the insolvency industry as we navigate through uncharted territory together.

Our quarterly journal "eurofenix" covers all the latest developments within the industry, with more in-depth articles focusing on particular jurisdictions or issues. It also contains round-ups of recent events and looks ahead to forthcoming gatherings.

INSOL Europe Committees

The work of INSOL Europe is undertaken by Working Committees, which currently include:

- Academic Forum
- Anti-Fraud Forum
- Eastern European Countries' Committee
- Judicial Wing
- Financial Institutions Group
- Turnaround Wing
- Young Members Group
- EIR Case Register
- Insolvency Office Holders Forum
- Congress Technical (for each Congress)
- Constitution
- Eurofenix Editorial Board
- EU Monitoring
- INSOL International
- Membership Structure & Approval
- PR, Publications & Website
- Sponsorship
- Glossaries

We must also be flexible and agile in our approach – be practical, thoughtful and original, maintaining the high standards

Key Dates

2013: Young Members
Group formed

2014: EIR Case Register moved to Lexis Nexis platform

2014: Principles & Best Practices Report for European Insolvency Office Holders completed

Membership benefits

If you are a lawyer, accountant, insolvency practitioner, academic, lender, regulator, member of the judiciary, credit manager, credit insurer or a student of the insolvency discipline, then you can apply to become a member and receive these benefits:

- Discounted rate for the INSOL Europe Annual Congress which is held across Europe.
- Free copies of publications in the INSOL Europe
 Technical Series including "The European Communication
 & Cooperation Guidelines for Cross-Border Insolvency."
- Free copies of Eurofenix, INSOL Europe's popular quarterly journal and excellent advertising rates.
- Opportunities to join working groups, write articles for our newsletters and website.
- Access to Practical Law Company's "Cross-Border Restructuring and Insolvency Guide".
- Privileged website access to the password protected "members' area" which includes:
 - Glossaries of Terms relevant to insolvency laws of most European countries.
 - A downloadable version of the Membership Database.
 - Materials from the Eastern European Countries' Committee events.
 - Current edition of Eurofenix in English and French.
 - Forthcoming papers by the Academic Forum.
 - INSOL Europe's Financial Statements
- Weekly emails with top European insolvency news items.

- Discounted rate for the INSOL International conferences.
- Free copies of INSOL International's quarterly newsletter, "INSOL World", together with their annual Membership Directory and technical releases.
- Member Offers discounted rates at other industry related events

In addition, our Council has direct contact with the EU.

The principal goal of INSOL Europe's Academic Forum is to study insolvency matters emanating from EC regulations and to promote the further development of insolvency law as an academic discipline throughout Europe.

For further information and an application form, visit: www.insol-europe.org/insol-europe-membership

Administrative Services

INSOL Europe is a French registered organisation, although the administration of INSOL Europe is run by its offices in the UK:

PO Box 7149, Clifton, Nottingham NG11 6WD

Tel/Fax: +44 (0) 115 878 0584

Email: carolinetaylor@insol-europe.org Website: www.insol-europe.org

2014: Study commissioned by the EC published on "A new approach to business failure & insolvency – comparative legal analysis of the Member States' relevant provisions & practices"

2015: Turnaround Wing Guidelines project started 2016: Lenders Group becomes Financial Institutions Group

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